

Understanding By Design (UbD)– Backwards Design Process
 (Modified from Grant Wiggins and Jay McTighe, 2002 for Self-Evaluation of RMAIS lessons)

Stage 1 – Desired Results	
Content: Topic for Lesson <ul style="list-style-type: none"> Leadership 	
Understanding (s)/goals Participants will understand that: <ul style="list-style-type: none"> <i>The evolution of leadership styles</i> <i>How transformational and adaptive leadership styles apply to mentor/mentee relationships in academia</i> <i>Gender biases/prejudices associated with leadership</i> 	Essential Question(s): <ul style="list-style-type: none"> How has the past shaped today's biases in leadership? Why were transformational and adaptive leadership chosen to represent the academic world? How do we overcome the biases associated with gender and leadership?
Lesson objectives (outcomes): Participants will be able to demonstrate: <ul style="list-style-type: none"> KNOWLEDGE: <ul style="list-style-type: none"> <i>The general evolution of leadership styles</i> <i>How transformational and adaptive leadership relate to academia</i> <i>How gender bias is associated with leadership</i> SKILLS: <ul style="list-style-type: none"> <i>How to identify gender bias associated with leadership</i> <i>“Fight moves” to combat these biases</i> 	
Stage 2 – Assessment Evidence	
Performance Task(s): <ul style="list-style-type: none"> Participate in discussion 	Other Evidence: <ul style="list-style-type: none"> Take self-assessments that are in <u>Leadership: Theory and Practice</u> 7th edition
Stage 3 – Learning Plan	
Learning Activities: Part A: Gaining knowledge about leadership styles <ul style="list-style-type: none"> Learn the history of leadership styles Define a number of current leadership styles Focus on transformational and adaptive leadership Identify the gender biases and prejudices associated with leadership Part B: Discussion <ul style="list-style-type: none"> Identify the shortcomings of previous leadership styles Determine how “new” leadership styles compare to previous The relationship between transformational and adaptive leadership in academia What can be done to combat gender biases 	

References:

Northouse, P. G. (2015). Leadership: theory and practice. Seventh edition. Los Angeles: SAGE Publications, Inc.